# From Risk Analysis to Adversarial Risk Analysis

## Part I. Problem Structuring. IDs

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## Review of basic concepts

- Decision Analysis cycle
- Influence diagrams
- Belief modelling
- Risk attitudes
- Bayesian computational methods
- Mixture modelling

## **Decision Analysis**

Purpose

Support a Decision Maker in making a decision under uncertainty (consequences of decisions not known with certainty).

A prescriptive approach. (Normative, Descriptive)

## Decision analysis (cycle)

- Structure problem: Identify alternatives, uncertainties and consequences
- Elicit probabilities, Possibly update in light of data
- Elicit utilities
- Compute alternative with maximum (posterior) expected utility
- Perform sensitivity analysis
- Possibly iterate, until implementation

$$\max_{a} \int u(c(a, \theta))p(\theta|x)d\theta$$

## Three problem structuring tools

- Decision Tables
- Decision Trees
- Influence Diagrams

- Investment decision problem
  - One decision variable with two alternatives
    - Where to invest?
      - Treasury bonds
      - IBM shares
  - One uncertainty with two possible states
    - IBM share price at the end of the year
      - High
      - Low
  - One evaluation criteria for consequences
    - Profit from investment

### **Decision Table**





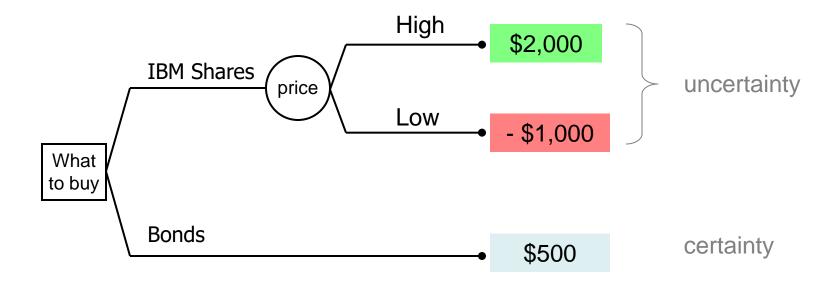
- DM chooses a row without knowing which column will occur
- Choice depends on the relative likelihood of High and Low?
  - If DM is sure that IBM share price will be High, best choice is to buy Shares
  - If DM is sure that IBM share price will be Low, best choice is to buy Bonds

Elicit the DM's beliefs about which column will occur

- Choice depends on the value of money
  - Expected return not a good measure of decision preferences
    - The two alternatives give the same expected return but most of DMs would not fell indifferent between them

Elicit risk attitude of the DM

## Decision tree representation

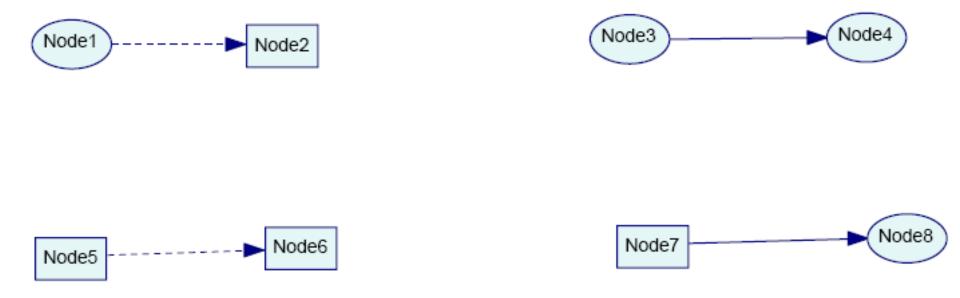


- What does the choice depends upon?
  - relative likelihood of H vs L
  - strength of preferences for money

## Influence Diagrams

- Tool to structure (and solve) decision making problems
- Direct acyclic graph G=(N,A)
- Three main types of nodes.
  - Chance, Circle
  - Decision. Square
  - Value. Hexagon, Diamond
    - Fourth type of node. Deterministic. Double circle
- Two types of arcs
  - Arcs into decision nodes
  - Arcs into chance and value nodes

# Influence Diagrams. Interpretation?



## Influence Diagrams

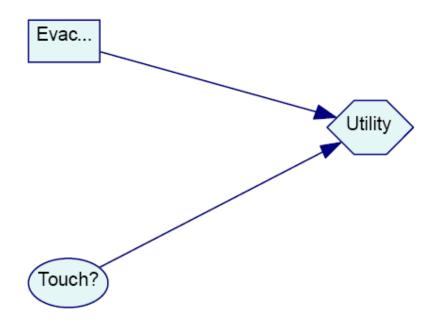
The hidden information

Well-definedness
 Acyclic, 1 value node, Memory

### Structure IBM problem as influence diagram

Suppose you're Miami's mayor. There is a hurricane threat. Would you issue an evacuation order?

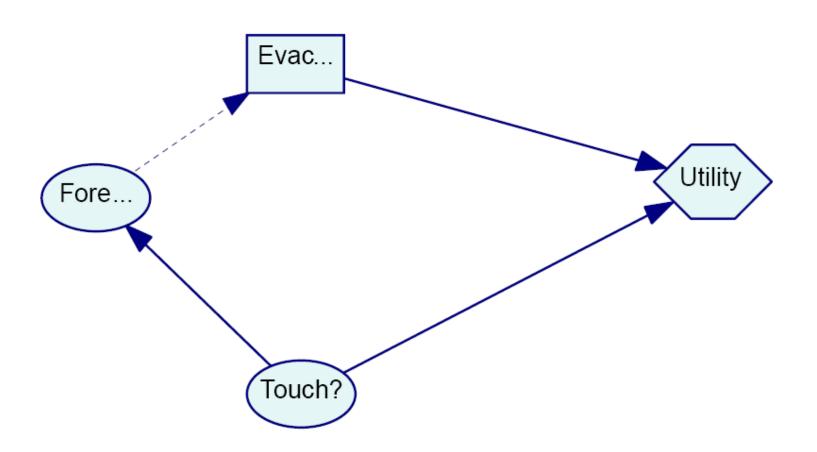
### Decision under risk



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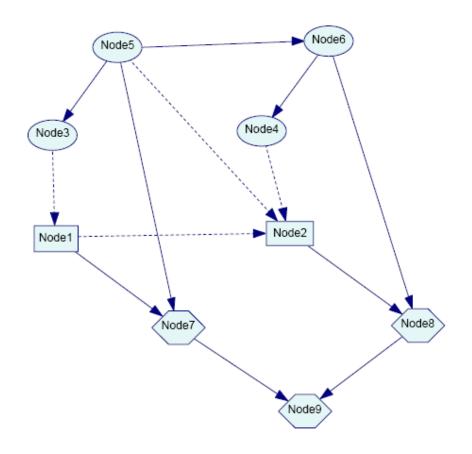
You have as info a forecast from the NCH. But the forecast is not perfect...

## Decision under risk with imperfect information

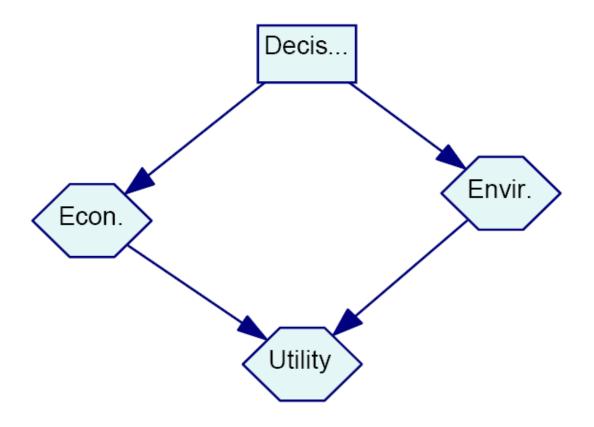


... the problem repeated over the hurricane season....

## Sequential Decisions



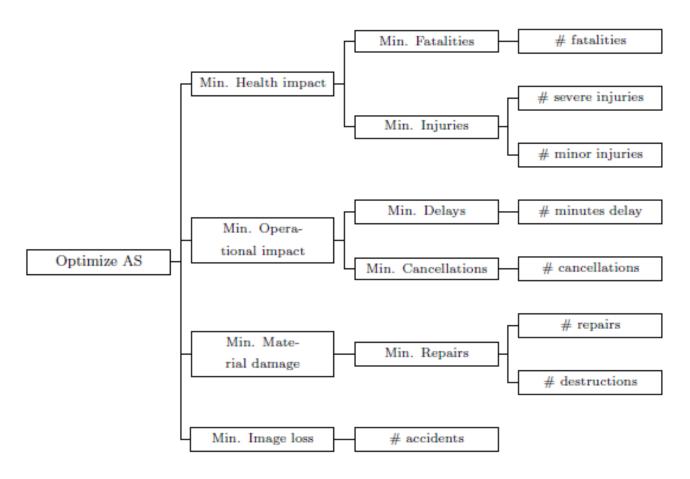
# Influence diagrams: Multiple objectives



## Multiple objectives

- Hierarchy
- From top level generic objective
- To more precise subobjectives
- Until low subobjectives determined.
  - Relevant
  - Non redundant
  - Measurable
- Natural, Constructed, Proxy

# Multiple objectives in aviation safety. AESA



## Handling uncertainty

We shall deal with issues in relation with modelling uncertainty. We assume a certain background typical of courses in Statistics. We shall focus on topics relevant for Decision Analysis, adopted from Bayesian Inference.

An intro is in

http://en.wikipedia.org/wiki/Bayesian\_inference

- Uncertainty is the lack of knowledge of what is or will happen. It is almost ubiquitous in our lives. Consider these statements:
  - Smoking causes cancer
  - Madrid will organise the Olympic Games in 2036
  - Mexico became independent in 1826
  - My weight is greater than 90 kgs
  - Hannibal crossed the Alps through San Bernardo
- Due to uncertainty, you do not know the consequences of your decisions before making them. Consider these examples:
  - The price of a Brent barrel will exceed 60 dollars by the end of year 2018
  - General elections will be repeated in Spain
  - Water demand in Madrid by 2030 will be higher than...
  - No storm is expected around the coast of Ferrol in the next two days.

- We shall use probabilities to quantify uncertainty. The three main interpretations are:
  - Classical. With equally likely cases, the probability of an event is defined through

#### Favourable cases/Possible cases

http://en.wikipedia.org/wiki/Classical\_definition\_of\_probability

 Frequentist. If we may repeat indefinitely an experiment under identical conditions, the probability of an event is

#### Limit of relative frequency of event

http://en.wikipedia.org/wiki/Frequency\_probability

Operationally, relative frequency in a large number of trials

- Subjective. The probability of an event is

A measure of the degree of belief in the occurrence of the event

http://en.wikipedia.org/wiki/Bayesian\_probability

The most general and useful concept in Decision Analysis (and Risk Analysis)

In general, when modeling uncertainty in a decision making problem, we need to deal with these issues:

- Which are the key uncertainties?
- Which are the possible outcomes of such uncertainties?
- Which are the probabilities of various outcomes?
- Which are the consequences entailed by such outcomes (for various alternatives)?

We deal with them in the next slides

## Probabilistic diagrams

 As basic tools for qualitative modelling of uncertainty use probabilistic influence diagrams a.k.a. causal networks, Bayesian networks, Belief networks,.... See the excellent

http://en.wikipedia.org/wiki/Bayesian\_network

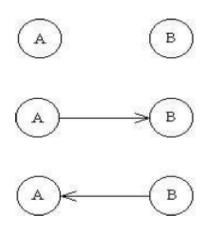
They are **influence diagrams** with chance nodes only. Qualitatively they describe a probabilistic model through

$$P(A1, A2,..., An) = P(A1 | ant(A1))....P(An | ant (An))$$

where ant (Ai) are the antecessors of node Ai.

In what follows we see several PIDs and we need to indicate the entailed probabilistic model

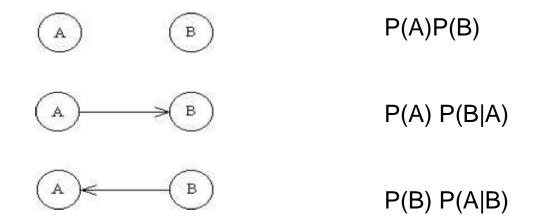
# Probabilistic diagrams with two nodes



Before moving foreward, write the entailed probabilistic model

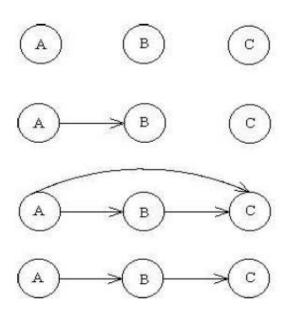
# Probabilistic diagrams with two nodes

Model for P(A,B)



First case, A and B are independent. We move from second to third, and viceversa, via Bayes formula

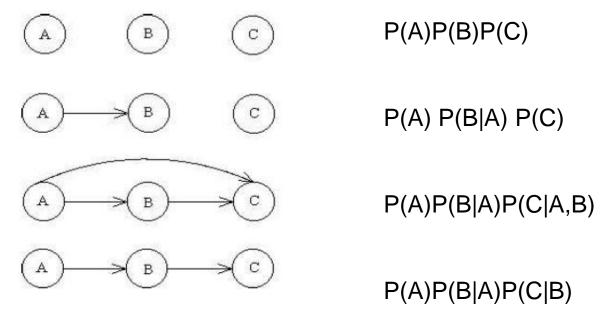
### Probabilistic diagrams with three nodes



Before moving foreward, write the entailed probabilistic model

### Probabilistic diagrams with three nodes

Model P(A,B,C)



First case, independence. Third case, A and C are conditionally independent given B.

Read <a href="http://en.wikipedia.org/wiki/Conditional\_independence">http://en.wikipedia.org/wiki/Conditional\_independence</a>

An example referring to lung diseases, from Lauritzen and Spiegelhalter (1988):

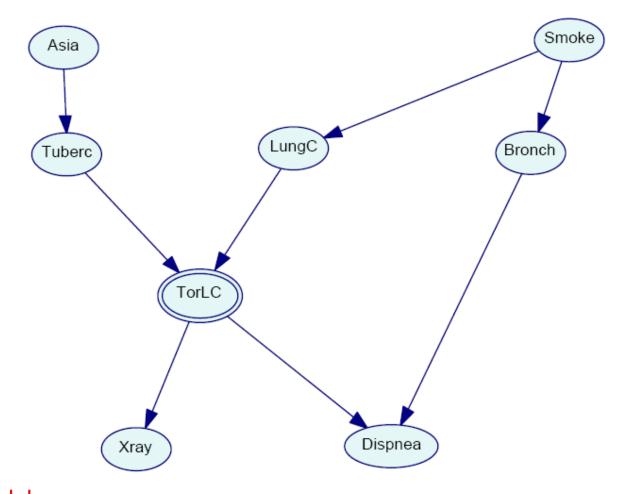
A breathing condition (dyspnea) may be due to tuberculosis, lung cancer or bronchitis, none of them or several of them. A recent visit to Asia, increase the chances of tuberculosis, whereas smoking is a risk factor for lung cancer and bronchitis. The results of an X-ray may not discriminate between cancer and tuberculosis, as neither the presence or absence of dyspnea does.

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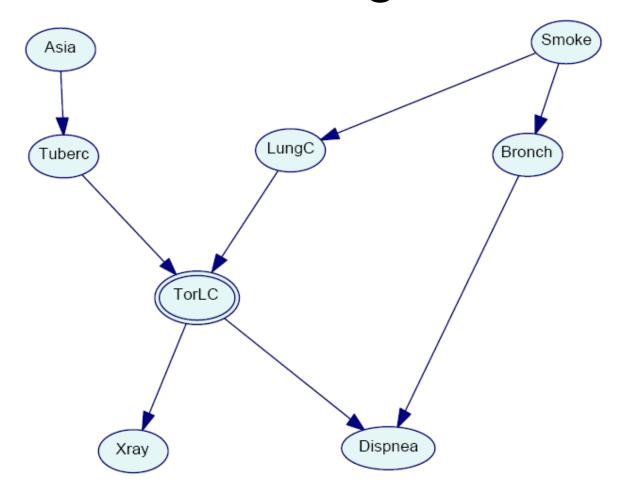
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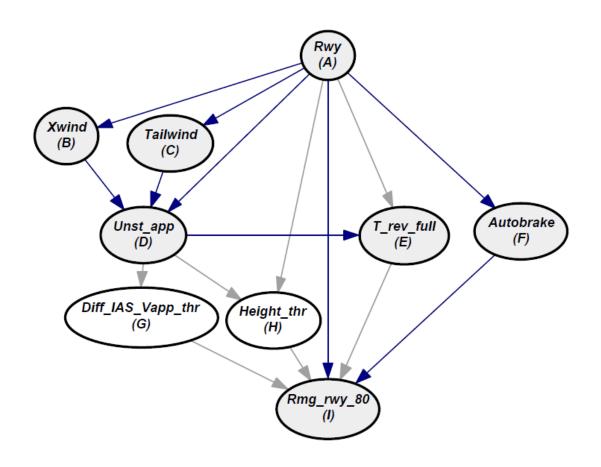
Provide the model DRI. Aaalto 34



P(A,T,S,L,B,O,X,D) = P(A)P(T|A)P(S)P(L|S)P(B|S)P(0|T,L)P(X|O)P(D|O,B)DRI. Aaalto

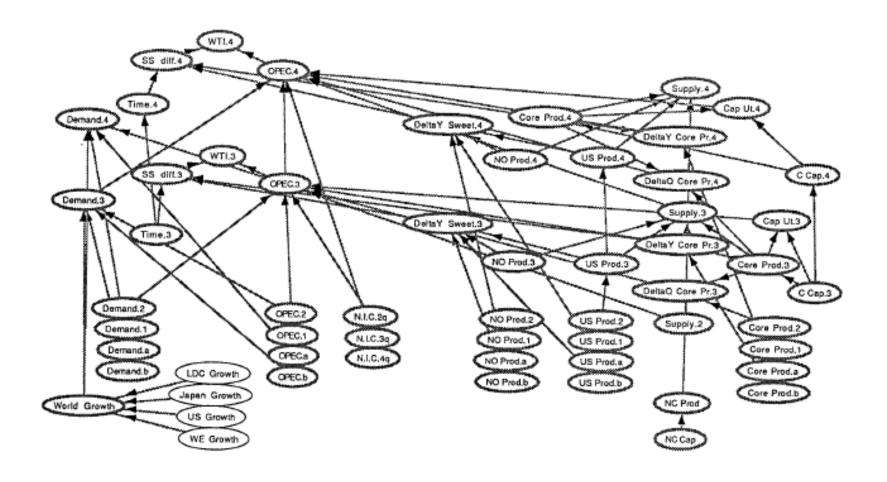
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## Runway excursions at airports



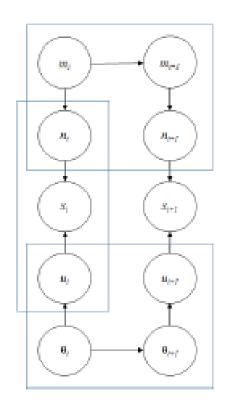
Build the probabilistic model

## Model for oil prices



### Forecasting aviation incidents

#### > For type k incident



$$\begin{cases} x_i | \lambda_i, n_i \sim Po(\lambda_i n_i) \\ u_i = log \lambda_i \\ \begin{cases} u_i = F_i \theta_i + v_i, v_i \sim N(0, V_i) \\ \theta_i = G_i \theta_{i-1} + w_i, w_i \sim N(0, W_i) \end{cases} \\ \theta_0 \sim N(\mu_0, W_0) \\ \begin{cases} n_i = H_i m_i + z_i, z_i \sim N(0, \Sigma_i) \\ m_i = J_i m_{i-1} + \xi_i, \xi_i \sim N(0, S_i) \end{cases} \\ m_0 \sim N(\eta_0, S_0) \end{cases}$$